

No more easy money, but widespread distressed sales seem unlikely.





\$40B+ of "dry powder" but stuck between a rock and a hard place...

## **Largest Active Real Estate Funds**



Top 10 Commercial Real Estate Funds: Closed in 2021-2022, Closed-end

Fund Vehicle	Strategy	\$ Bil
Blackstone Real Estate Partners IX	Opportunistic Equity	20.5
Brookfield Strategic Real Estate Partners IV	Opportunistic Equity	15.0
Starwood Distressed Opportunity Fund XII	Opportunistic Equity	10.0
Digital Colony Partners II	Value Added Equity	8.3
Blackstone Real Estate Debt Strategies IV	High Yield Debt	8.0
Carlyle Realty Partners IX	Opportunistic Equity	8.0
Oaktree Real Estate Opportunities Fund XIII	Value Added Equity	4.8
Lone Star Real Estate Fund XI	High Yield Debt	4.6
KKR Real Estate Partners Americas III	Opportunistic Equity	4.3
Brookfield Real Estate Finance XI	High Yield Debt	4.0



**Brookfield** 





CARLYLE









4% of the CRE market drives property values, but these funds are sidelined for now.

## **Largest Real Estate Core Funds**



#### Top 10 Commercial Real Estate Core Funds, Open-end:

Fund Vehicle	Sponsor	Founded	\$ Bil (est)	
Strategic Property Fund	JP Morgan	1970	47.5	
Prime Property Fund	Morgan Stanley	1973	39.0	
PRISA	Prudential Real Estate Investors	1970	31.6	
UBS Trumbull Property Fund	UBS Realty Advisors	1978	20.7	
Lion Properties Fund	Clarion Partners	2000	19.2	
Invesco Core Real estate	Invesco Real Estate	2004	16.8	
RREEF America REIT II	Deutsche Bank	1998	16.5	
Heitman America Real Estate Trust	Heitman Capital Management	2007	13.4	
Principal US Property Account	Principal Real Estate Investors	1982	12.0	
Multi-Employer Property Trust	BentallGreenOak	1982	11.7	















Morgan Stanley





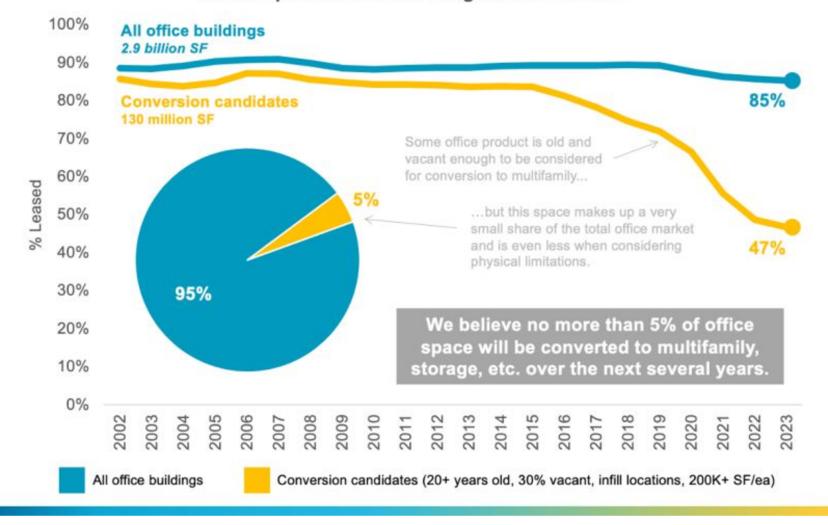


# Converting office space to other uses is more hype than reality.

### Office Conversions in Perspective



#### Office Space in The Five Largest U.S. Markets

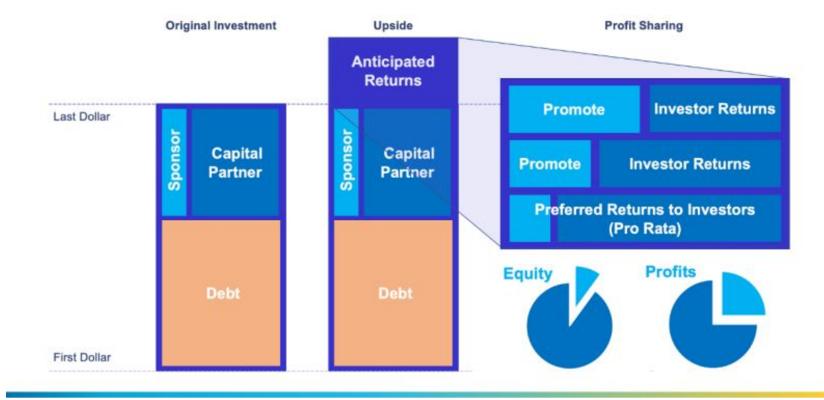




We know hundreds of industry leaders who are great thinkers and "ehh" modelers, but we don't know a single industry leader who is a great modeler but an "ehh" thinker.

#### JV Waterfalls: Preferred Returns and Promotes



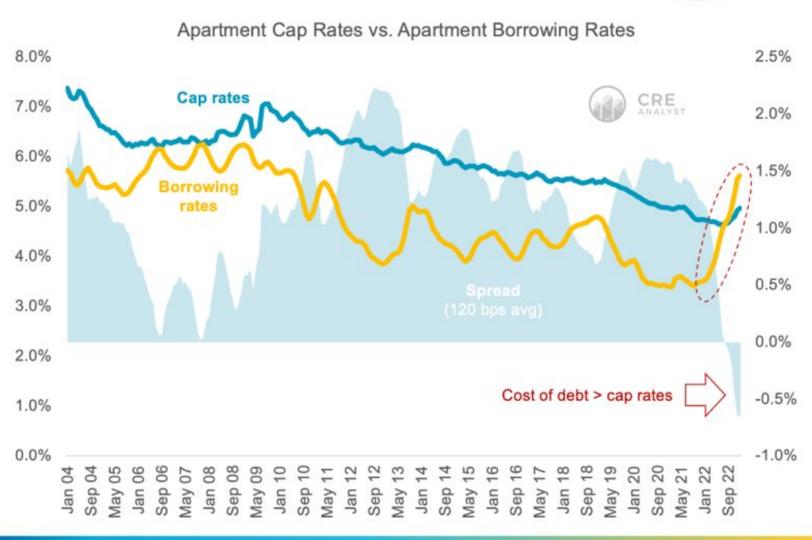




For the first time in 20 years, cap rates are lower than interest rates.

#### **CRE Debt: That Escalated Quickly**





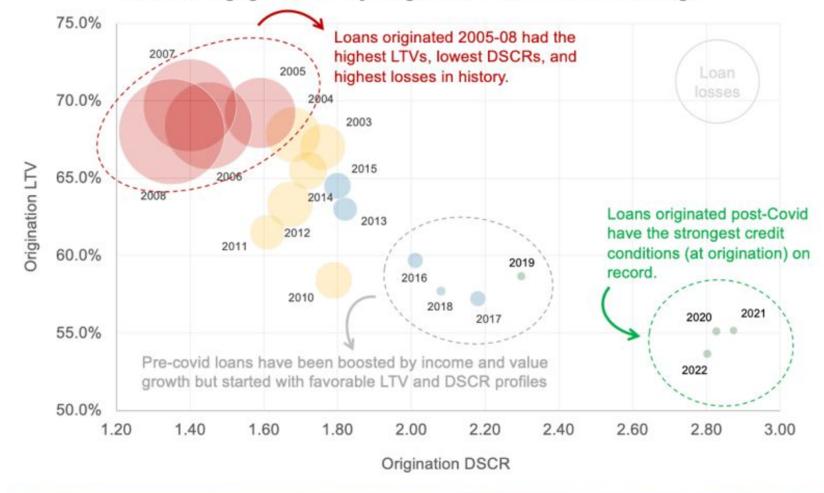


There will almost certainly be a spike in delinquencies and defaults ...but this time is different for banks, insurance companies, and CMBS...

#### Don't bet on S&L crisis 2.0



#### CMBS Mortgage Losses by Origination LTV, DSCR and Vintage





Willis Tower could be a decent barometer for the rest of the office market: lower values with more income than you think, which leads to murky outcomes that play out over many years.

## **CMBS Loan Case Study: Willis Tower**



Loan Details					
Collateral	Willis Tower				
Loan amount	\$1.325 billion				
Square feet	3.9 msf				
Metro area	Chicago, IL				
% Leased	86.0%				
Maturity date	March 2024				
Final maturity	March 2025				
LTV (orig)	74.4%				
DSCR (orig)	2.42x				
Debt yield (est)	8.5%				
Borrower	Blackstone (BREP VII)				
Status	Special servicing				



Scenario	Assumptions			Loan Metrics			Estimated
	NOI Chg	Cap Rate	Coupon	LTV	DSCR	Debt Yield	Outcome
Upside	0%	7.5%	7.0%	89%	1.21	8.47%	2025 payoff
Base Case	-5%	8.5%	8.0%	106%	1.01	8.05%	???
Downside	-10%	10.0%	9.0%	131%	0.85	7.62%	2024 default

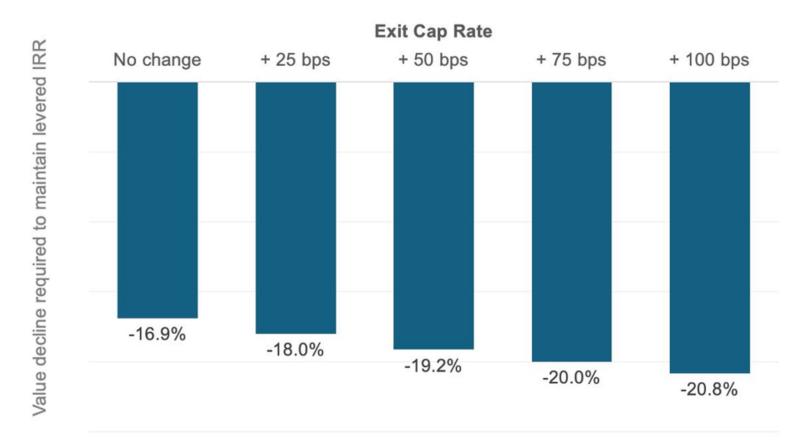


Here's why "dry powder" is the most overplayed real estate term of 2023...

## Want to maintain IRR with higher rates?



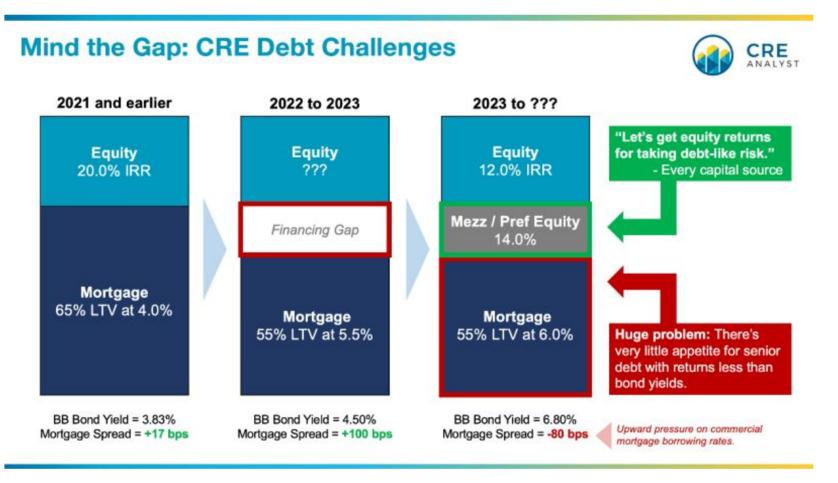
Effect of higher interest rates on an office property's value



Takeaway: 15-20% value declines before considering erosion in rents, occupancy, NOI, etc.

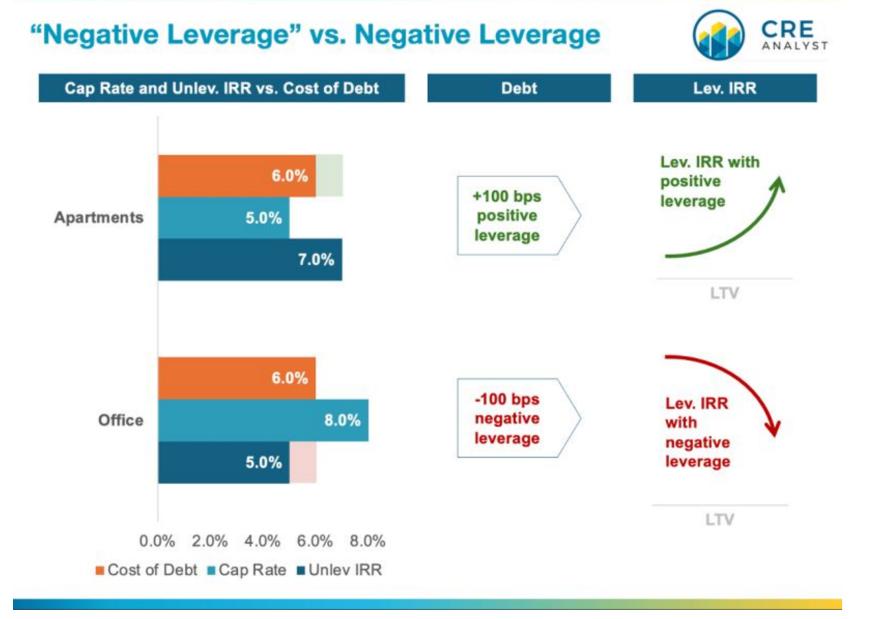


Preferred equity may get the headlines, but we think the absence of senior debt is the real story; if negative relative value vs. corporate bonds remains, CRE borrowing costs will certainly increase.





Can we have an honest discussion about "negative leverage?"



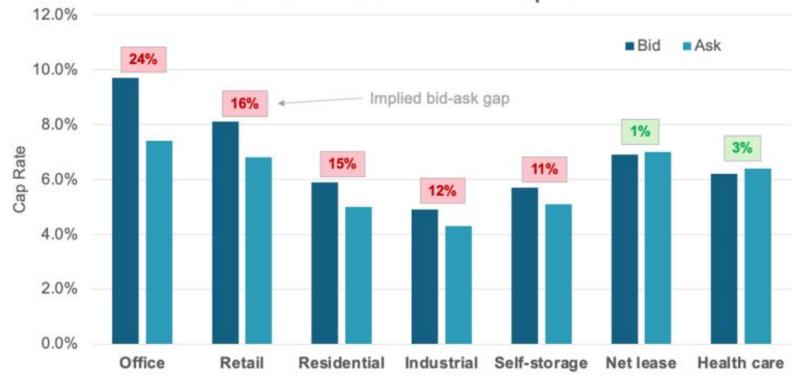


This 11% bid-ask gap varies substantially by sector. Assuming REITs set a pricing floor, here's how far values would fall from recent peaks...

## Mind the Gap: Cap Rates



#### **REIT Hurdle Rates vs. Current Cap Rates**



Public REITs typically lead private real estate markets; therefore, REITs' cost of capital can be indicative of private asset values. With REIT values down 30% and relative clarity around REIT earnings yields and debt costs, we can estimate an implied hurdle rate. i.e., the cap rates where REITs would be buyers, which provide insight into bid-ask gaps vs. current cap rates.



## Where are the CRE buyers?



## Nearly all buyers are currently on the sidelines. No green

shoots...

#### Real Estate Equity Appetite and Challenges by Vehicle

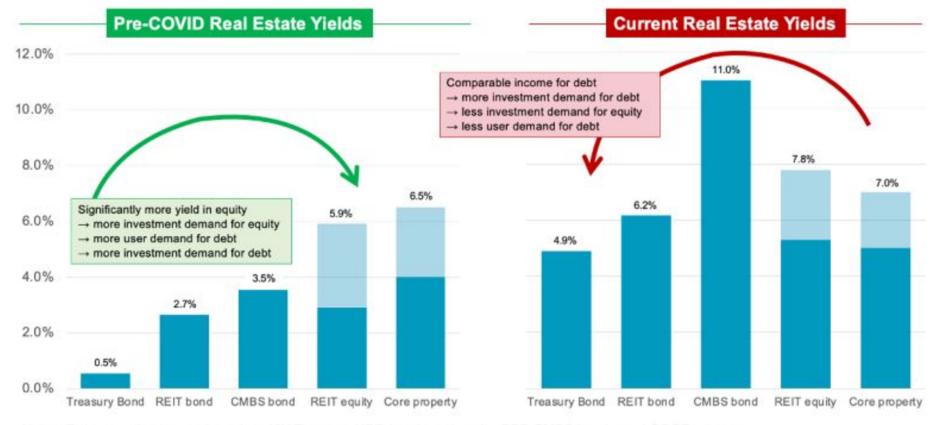
	Core funds	Core plus funds	Public REITs	Private REITs	Value add funds	Opportunistic funds
Fund Structure	Perpetual	Perpetual	Perpetual	Perpetual	Closed end	Closed end
Example Fund	JPM Strategic Property Fund	Blackstone Property Partners	ProLogis	Blackstone Real Estate Income Trust (BREIT)	CBRE Strategic Partners U.S. Value Fund 9	Blackstone Real Estate Partners (BREP)
Approx. Return to Investors	8%	9%	9%	11%	11%	15%
Current Appetite						
Dominant Challenge	Appraisal lag, redemption queues	Appraisal lag, redemption queues	Discounts to NAV	Appraisal lag, redemption queues	Prohibitive borrowing costs	Prohibitive borrowing costs
Prerequisite for Recovery	Stable values, economic clarity	Stable values, economic clarity	Stable values	Stable values, economic clarity	Debt market recovery	Debt market recovery



Why would an investor buy a property with a 5% cap rate when the investor could be a real estate lender and get 6% yields?

### **CRE Capital Markets: A Painful Pivot**





Notes: Returns estimates are based on 10Y Treasury, UDR bonds and equity, BBB CMBS bonds, and ODCE returns

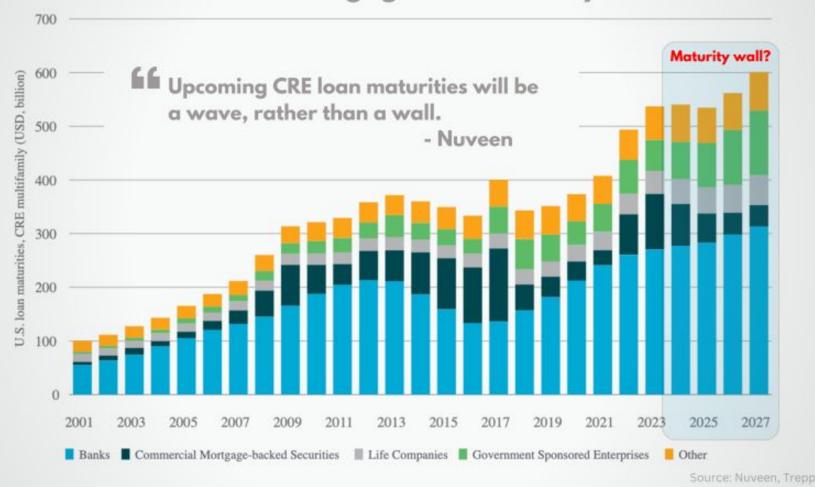


CRE pundits love a good boogeyman narrative, but CRE credit risk is nuanced, facts matter, and the risks of fear mongering are real.

# The maturity wall myth?



#### **Commercial Mortgage Maturities by Year**

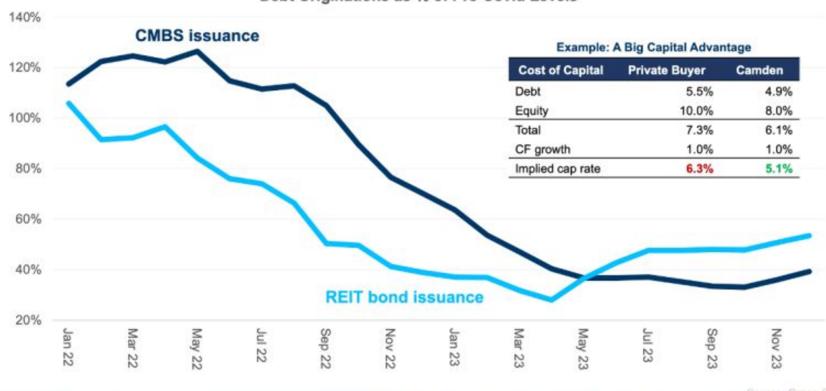




REITs, with their relatively conservative approach and near-constant access to debt and equity, give us examples of this at play. Perhaps this is a turning point...

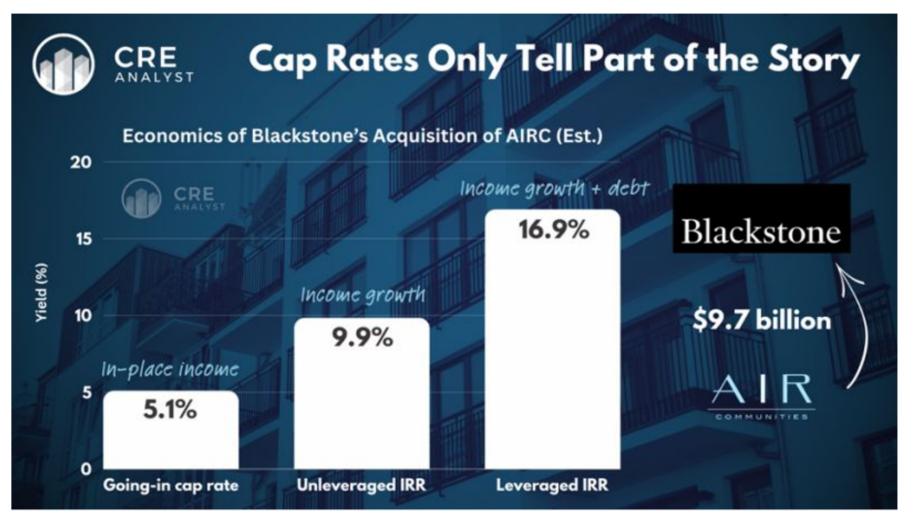








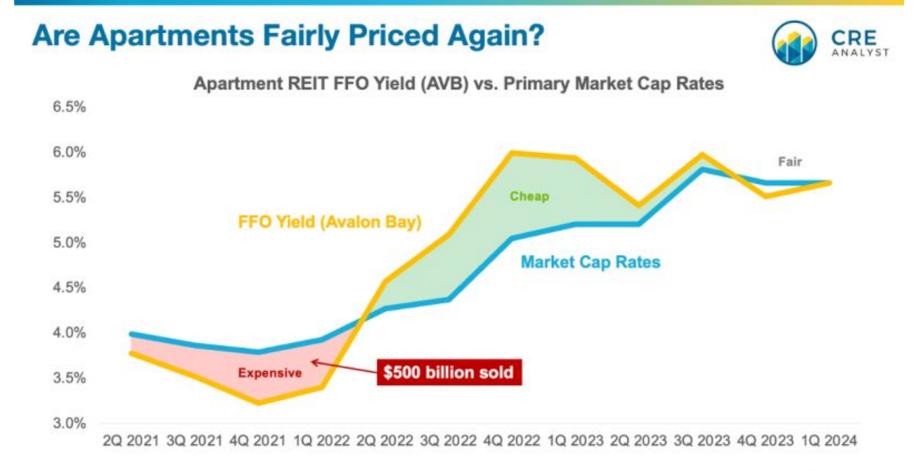
Trigger warning:
Cap rates are
bullsh\*t



Sources: Fact Set, Green Street, RCA



A big step toward the industry's new normal? We think these trades suggest a new watermark for higher-quality apartments between 5% and 5.5% cap rates.





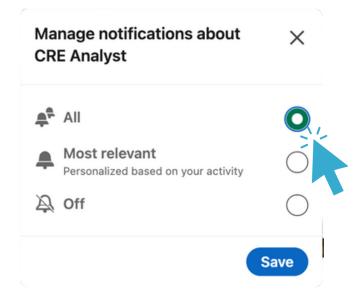




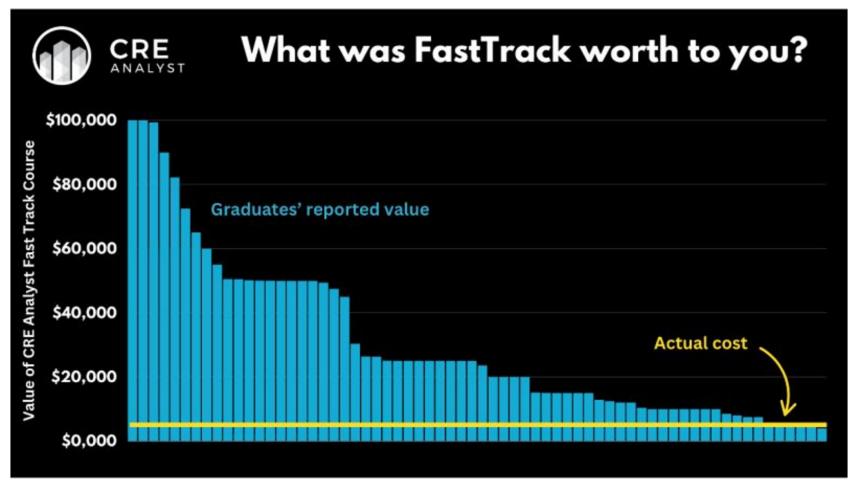
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